## Laid Scoring Sheet

The LAID instrument assesses your style in handling employee problems. Carry over the scores indicated on the questionnaire on the following grid.

|  | A | B | C | D | E | F |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1. | D | T/E | I | L | H/J | A |
| 2. | A | T/E | 1 | H/J | D | L |
| 3. | H/J | L | D | I | A | T/E |
| 4. | H/J | L | D | I | T/E | A |
| 5. | D | H/J | I | T/E | A | L |
| 6. | L | T/E | I | D | H/J | A |
| 7. | D | H/J | A | I | L | T/E |
| 8. | H/J | I | A | T/E | D | L |
| 9. | H/J | L | I | D | T/E | A |
| 10. | I | T/E | A | D | L | H/J |

Count the numbers you assigned to $D$ for the ten times and write the score in the box on the bottom of this page. Then, count your points for T/E responses and record that score in the box. Do the same for $\mathrm{I}, \mathrm{L}, \mathrm{H} / \mathrm{J}$ and A .

| H/J |  | Hostile/Judgemental |
| :--- | :--- | :--- |
| T/E |  | Telling/End-game |
| L |  | Listening |
| A |  | Acknowledging |
| I |  | Investigating |
| D |  | Discussing |

## Complete the Style Assessment form:

Calculate the percentages by multiplying your score by ten.

|  | 10 | 20 | 30 | 40 | 50 | 60 | 70 | 80 | 90 | 100 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Listen |  |  |  |  |  |  |  |  |  |  |
| Acknowledge |  |  |  |  |  |  |  |  |  |  |
| Investigate |  |  |  |  |  |  |  |  |  |  |
| Discuss |  |  |  |  |  |  |  |  |  |  |
| Hostile/Judgemental |  |  |  |  |  |  |  |  |  |  |
| Telling/End-game |  |  |  |  |  |  |  |  |  |  |

If a score is higher than $45 \%$ it indicates excessive imbalance.

